Kingston and Area
VITAL SIGNS 2016 RELEASE EVENT

**The Proliferation and Continuing Evolution of
the Hub & Situation Table Models in Canada**

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Building Partnerships
to Reduce Crime

Arising from the Future of Policing Report 2010

Prince Albert
Community Mobilization
Community Starts Within

3 Key Observations:

The Govanhill Hub

+

**Glasgow Community Safety
Services (GCSS)**

Common Indicators

Unemployment
High Suicide Rate
HIV
Knife Violence
Housing Problems
Death Rate from Alcohol
Gangs
Education Standards
Drug Usage
Teen Pregnancy
Domestic Violence
Youth Violence
Low Life Expectancy
Alcohol Usage

Prince Albert   Scotland

Figure 1: Prince Albert - Glasgow
14 Common Indicators (Glasgow, 2010)

**Some Important Milestones in the Evolution of
Collaborative Risk-Driven Community Safety and Well-being**

2008-09
- Saskatchewan Future of Policing Study (GOS, RCMP, SACP) Taylor, N.E. (2010)
- Sustainable 'economics of policing' discussions gain national momentum

2010-11
- Extensive research and collaboration to build whole-of-government, risk-based model
- Charter executed among nine ministries and policing partners
- Parallel initiative led by Chief Dale McFee and Human Service partners in Prince Albert
- Combined efforts and research, including field study in Scotland (Nov. 2010)
- Recognized opportunity to prove concept in PA, combining promising elements of collaborative, risk-driven approaches

February 2011
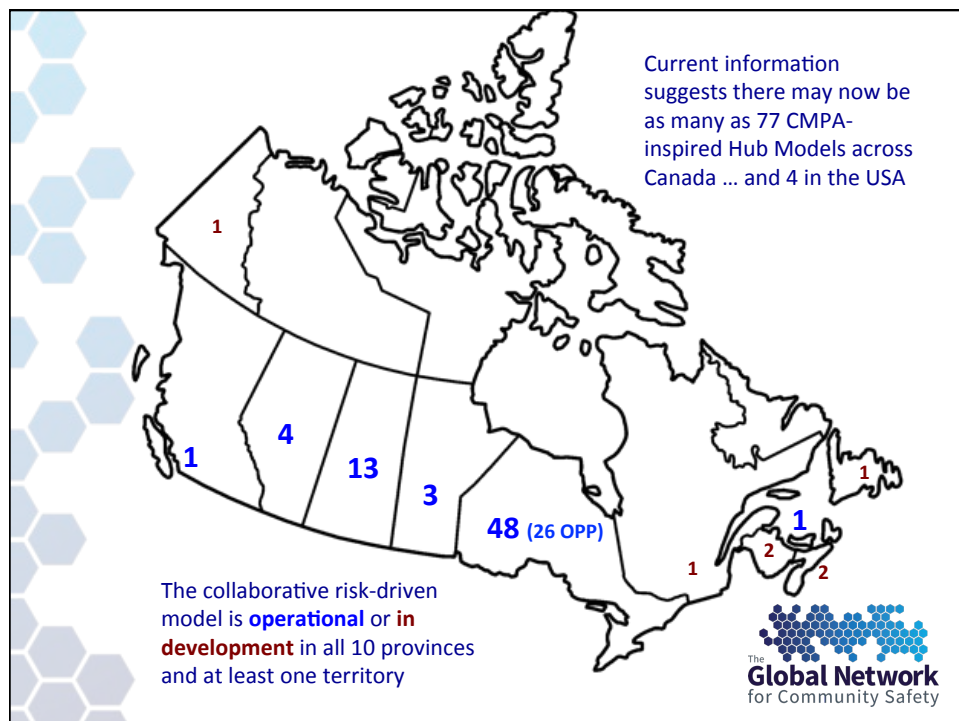- Prince Albert Hub Model is launched

October 2011
- Premier Brad Wall announces Building Partnerships to Reduce Crime (BPRC) strategy. He also commits sustainable funding and CMPA Centre of Responsibility (COR) is launched
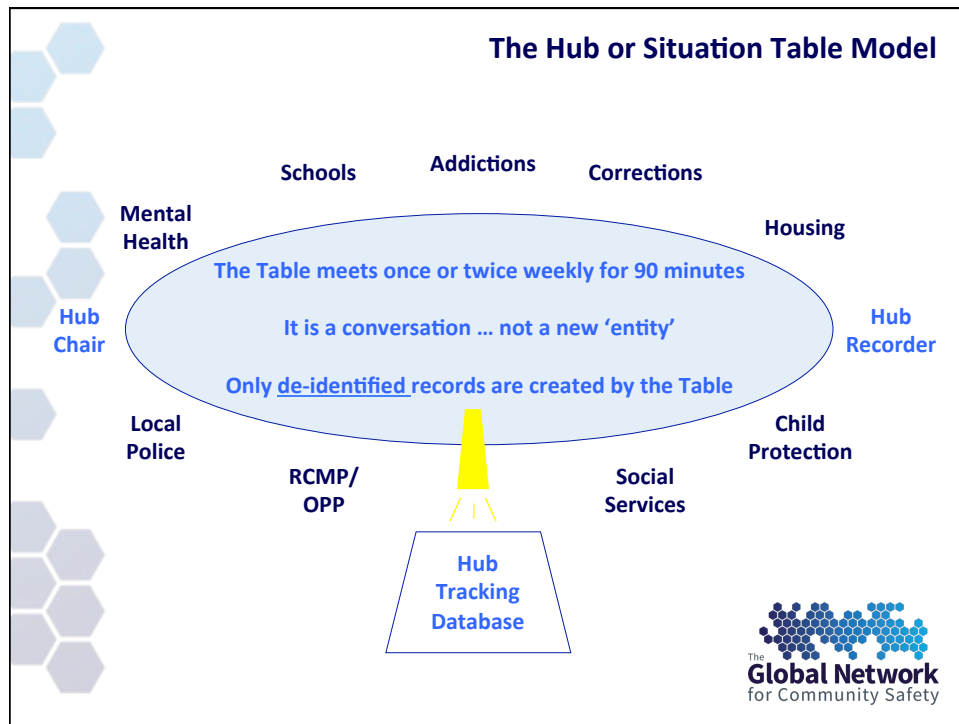
2012 - 2015
- Toronto is the first outside delegation to visit CMPA in April 2012, initiating the Ontario Working Group. Over 30 delegations subsequently follow during the next 3 years.
- Ontario Working Group and MCSCS advance & support CSWB models in Ontario

2016
- **KFL&A Community Risk Watch launch operational Situation Tables in Kingston & Napanee**
- **Next generation CSWB Planning Models taking shape in ON, PEI, Sask**

Current information suggests there may now be as many as 77 CMPA-inspired Hub Models across Canada ... and 4 in the USA

The collaborative risk-driven model is **operational** or **in development** in all 10 provinces and at least one territory

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The Hub or Situation Table Model

Schools   Addictions   Corrections

Mental
Health   Housing

Hub
Chair   Hub
Recorder

The Table meets once or twice weekly for 90 minutes

It is a conversation … not a new 'entity'

Only de-identified records are created by the Table

Local
Police   Child
Protection

RCMP/
OPP   Social
Services

Hub
Tracking
Database

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How Does It Work?

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Communications & Training Video

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Information Sharing in Collaborative Models
The Evolution to Date

- Hub (Situation Table) Proof-of-Concept Phases
- ISIWG - Sask
- Ontario Study and Resulting Guide
- PIA and SK-OIPC Response
- National Dialogue
- OIPC Involvement
- Global Network e-Learning – "Design, Discipline and Training"
- OPP and RCMP Training

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The Four Filters Discipline

Filter One:
- Each agency develops internal protocol and referral form
- Standard template provided based on guidance from SK-OIPC
- Need to balance 'convenient use of Table' against self-triage and diversion of situations

Filter Two:
- Strictly de-identified introduction of situation
- Multi-perspective triage to determine if AER applies
- Caution: de-identified may become identified … limit details in discussion

Filter Three:
- "You don't know what you don't know" establishes "need to know"
- Each agency determines professional and agency comfort with levels of disclosure
- Caution: once roles are identified … Chair must carefully limit further discussion

Acutely Elevated Risk:

Significant interest at stake?
Probability of harm occurring?
Significant intensity of harm?
Multi-disciplinary nature of risk?

Filter Four:
- Occurs outside of Table with only duly empowered agencies involved
- Standard CM protocols apply
- Report back strictly limited to coded outcomes
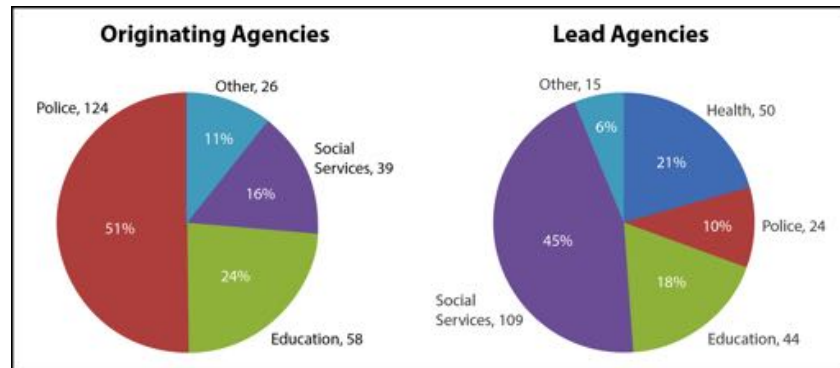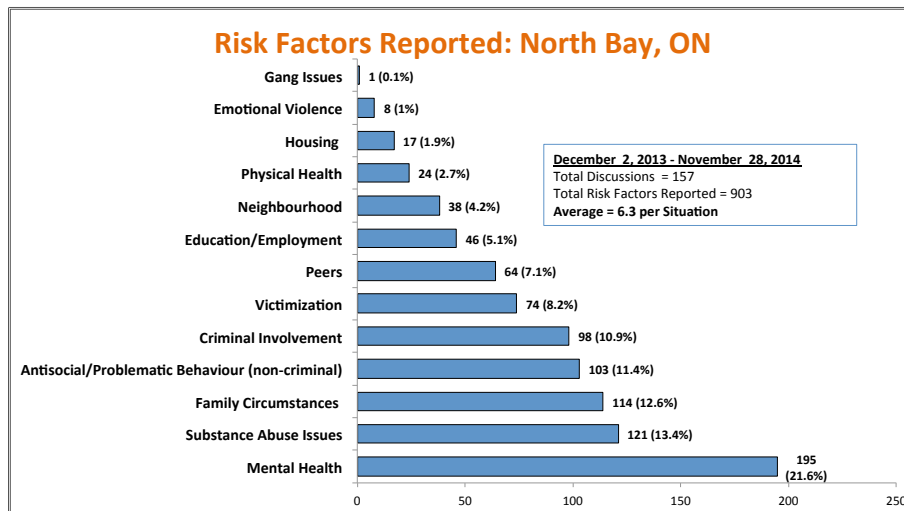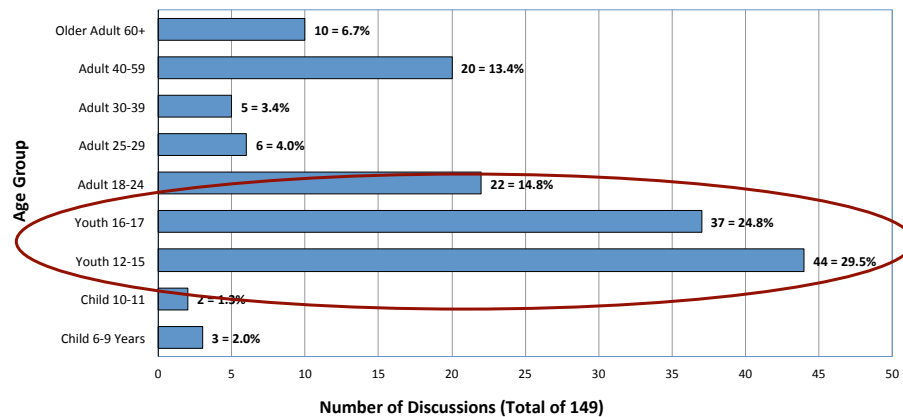
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Figure 2 - CMPA Hub Situations:
Originating and Lead Responding Agencies (Hub, 2013)

Results – Risk Factors

Risk Factors Reported: North Bay, ON

Risk Factor	Value
Gang Issues	1 (0.1%)
Emotional Violence	8 (1%)
Housing	17 (1.9%)
Physical Health	24 (2.7%)
Neighbourhood	38 (4.2%)
Education/Employment	46 (5.1%)
Peers	64 (7.1%)
Victimization	74 (8.2%)
Criminal Involvement	98 (10.9%)
Antisocial/Problematic Behaviour (non-criminal)	103 (11.4%)
Family Circumstances	114 (12.6%)
Substance Abuse Issues	121 (13.4%)
Mental Health	195 (21.6%)

December 2, 2013 - November 28, 2014
Total Discussions = 157
Total Risk Factors Reported = 903
Average = 6.3 per Situation

Results – Age Groups

Discussions by Age Group

Results – Top Risk Factors for Youth

Combination Evident in 70% of Youth Situations
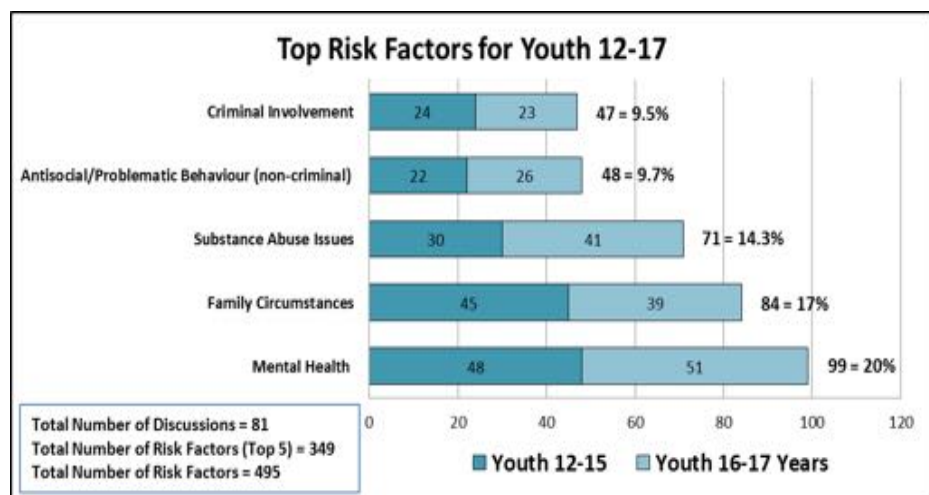
Outcomes and Evaluation Studies
The Experience to Date

Published evaluations to date:

12 on the Hub/Situation Table (incl.1 QN research study on PA publication pending)

Barrie (2)
Brant
Cambridge/Kitchener Waterloo (2)
Guelph
Ottawa
OWG Framework
Prince Albert (multiple)
FOCUS Rexdale
Samson Cree Nation
Tech-enabled Hubs (underway)
1 on the Prince Albert COR

Published Data Analytic Reports include:

Durham Region
North Bay
Prince Albert
Sudbury

Early outcomes have included:

- increased access to services
- quicker access to services
- better understandings of client needs
- improved communication among agencies
- reduced barriers to support from human service agencies
- identified gaps in the human service delivery system
- increased efficiencies in human service delivery
- improved client-service provider relations
- highly informative insights on the composite patterns of risk factors affecting AER
- Measurable $$ impact on policing

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ADVISORY SERVICES

Leading a fundamental shift in the way society understands and achieves community safety and well-being

- Mobilization and Governance
- Hub/Situation Table Operations
- Community Messaging and Program Branding
- Horizontal Outcomes-based Evaluation
- Multi-sector Risk-driven Analytics
- Data-driven Systemic Reform

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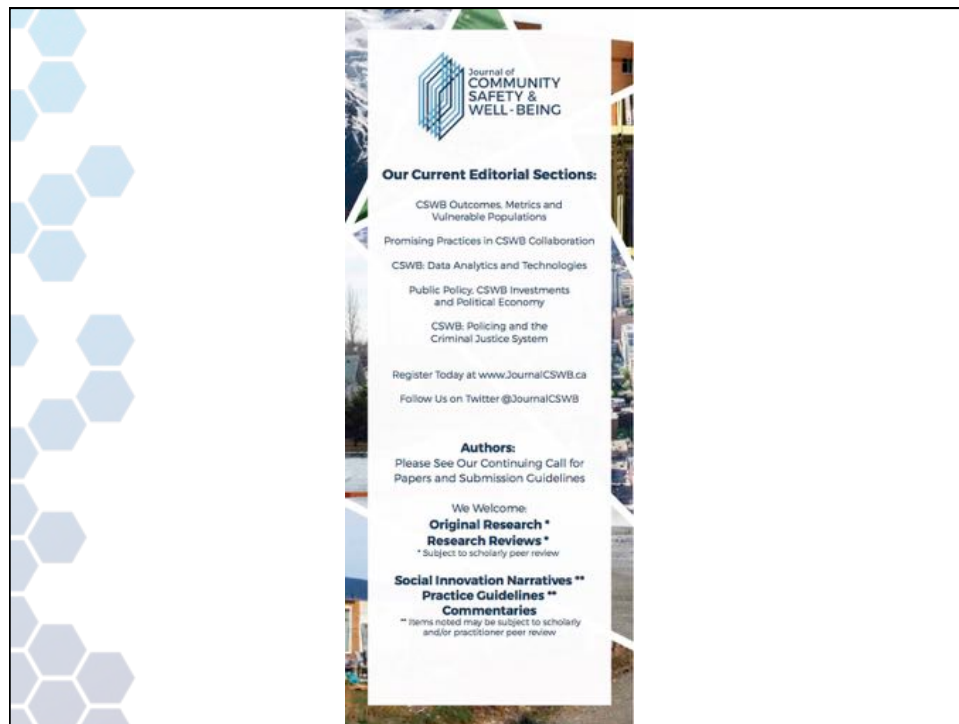
What Comes Next ?

CSKA – Research into Tech-Enabled Hubs

PAL – Saskatoon Police, Mental Health, Dr. Brian Rector

SiPACS – CSKA & ISM Canada – Interdisciplinary Predictive Analytics

UK MASH & MHUB Systems – Automated 'Acutely Elevated Risk' Dashboarding

Community Mobilization and Alignment – Comprehensive Data-Driven CSWB in Ontario

… We Ain't Seen Nothing Yet !!

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Thank You

Resources and References Available at:

www.globalcommunitysafety.com

http://globalcommunitysafety.com/resources/community/kfla

Continuing Call for Papers at:

www.JournalCSWB.ca